

# Club Health Assessment for District J 1 through August 2011

WIERN	TIONAL			Status			М	embe	rship				R	eports	5		Finance	LCIF
Club Numbe	Club r Name	Charter Date		Number of Times on Status Quo within 2 years		YTD Members Added	YTD Members Dropped		Net C Growth%	ount 12	Avg. length of service for dropped members	Months Since Last MMR ***	Yrs. Since Last Officer Pr Report R			Months Since Last Activity Report ***	Account Balance	Donations for current Fiscal Year
					If below 15 members appears in red	<b>S</b>			If net loss is greater than 20% appears in red			If no reportin 3 months appears it red	nt When more than one year n appears in red	(	Notes the officers that do not have an active Email	in 12 months		
Clubs	more than two years ol	ld																
16364	ARTIGAS	04/07/1961	Active		27	0	3	-3	-10.00%	30	5	0	ı	New	Р	23		\$366.00
61168	BALTASAR BRUM	10/04/1998	Active		19	0	0	0	0.00%	19		0	;	Same	M	26		\$42.70
	BELLA UNION TRES FRONTERAS	01/24/1992	Active		13	0	0	0	0.00%	14		0	ı	New	M	9		\$134.20
	CARDONA FLORENCIO SANCHEZ	03/27/2008	Active		20	0	0	0	0.00%	20		0	1	New	Р	0		
	CARMELO	03/06/1963	Active		21	0	0	0	0.00%	21		0	!	New	Т	35		\$122.00
16368	COLONIA	11/03/1960	Active		21	0	0	0	0.00%	17		0	1	New		12		\$115.90
32803	COLONIA SUIZA	10/14/1976	Active		25	0	0	0	0.00%	24		0	1	New	M	0		\$319.64
	DOLORES DEL SAN SALVADOR	05/14/2004	Active		17	0	0	0	0.00%	14		0	ı	New	P,T,M	0		\$122.00
16371	FRAY BENTOS	09/01/1957	Active		20	0	2	-2	-9.09%	23	13	0	I	New	T,M	2		\$73.20
59056	GUICHON	01/20/1997	Active		15	0	0	0	0.00%	14		0	!	New		0		\$86.62
16372	JOSE ENRIQUE RODO	04/03/1965	Active		27	0	0	0	0.00%	27		0	1	New	P,T	11		\$244.00
99018	JUAN LACAZE	04/04/2007	Active		21	0	0	0	0.00%	17		0	ı	New	M	0		\$42.70
52817	LIBERTAD	04/03/1992	Active	1	15	0	0	0	0.00%	15		0	1	New		0		\$122.00
16375	MERCEDES	12/10/1955	Active		56	0	3	-3	-5.08%	54	3	0	1	New	T,M	0		\$183.00
	MONTEVIDEO 33 ORIENTALES	07/14/1988	Active		15	0	0	0	0.00%	10		0	1	New		0		\$18.30
29529	MONTEVIDEO AGUADA	06/28/1974	Active		17	0	0	0	0.00%	15		0	;	Same		8		\$67.10
16330	MONTEVIDEO ANFITRION	04/03/1951	Active		29	0	2	-2	-6.45%	20	12	0	;	Same		1	90+ Days	\$166.32
34529	MONTEVIDEO ANSINA	10/14/1977	Active		21	0	0	0	0.00%	19		0	ı	New		0		\$131.76
16337	MONTEVIDEO CERRO	11/16/1960	Active		23	0	0	0	0.00%	22		0	1	New		0		\$308.40
	MONTEVIDEO JUANA DE ARCO	09/05/1989	Active		13	0	1	-1	-7.14%	14	31	0	1	New	P,T,M	0		\$18.30
34846	MONTEVIDEO LA TEJA	12/09/1977	Active		14	0	0	0	0.00%	13		0	1	New	Р	0		\$36.60
	MONTEVIDEO MADAME CURIE	09/20/1991	Active		14	0	2	-2	-12.50%	16	2	0	I	New	P,T	9		\$12.20
37583	MONTEVIDEO NUEVO PARIS	10/12/1979	Active		14	0	1	-1	-6.67%	15	24	1	I	New	M	3		\$36.60



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AVTERN	ATIONAL		8	Status			M	lember	ship					Reports	S		Finance	LCIF
Club Numbe	Club r Name	Charter Date		Number of imes on Status Quo within 2 years	Current Member Count	YTD Members Added	YTD Members Dropped			Count 12	Avg. length of service for dropped members	Months Since Last MMR ***		President Rotation	No Active Email **	Months Since Last Activity Report ***	Account Balance	Donations for current Fiscal Year
					If below 15 members appears in red	;		i ti	f net los is greate han 20% appears in red	er 6		If no repor in 3 months appears ir red	t When more tha one year appears i red	. (	Notes the officers that do not have an active Email	in 12		
	MONTEVIDEO PASO DE LA	09/20/1971	Active		13	0	0	0	0.00%	12		0		Same		0		\$48.80
16342	ARENA MONTEVIDEO PASO DEL MOLINO BEL	06/16/1972	Active		13	0	0	0	0.00%	15		0		New	P,T	1		\$73.20
59641	MONTEVIDEO S FELIPE Y SANTIAGO	06/02/1997	Active		19	0	0	0	0.00%	18		0		New	М	0		\$24.40
	MONTEVIDEO SANTIAGO VAZQUEZ	06/16/1969	Active		21	0	0	0	0.00%	21		0		Same	Т	0		\$61.00
	MTVDO AGRACIADA ARROYO SECO	12/17/1974	Active		44	1	3	-2	-4.35%	47	18	0		New	М	0		\$183.00
16377	NUEVA BERLIN	09/13/1966	Active		10	0	0	0	0.00%	11		5		Same	P,M	60		\$73.20
16378	NUEVA PALMIRA	09/20/1967	Active	1	16	0	0	0	0.00%	16		0		New	T,M	0		\$36.60
16379	OMBUES DE LAVALLE	02/28/1966	Active		11	0	0	0	0.00%	11		15		Same	P,T	21		\$24.40
16380	PALMITAS	04/03/1965	Active		26	0	0	0	0.00%	25		0		New	М	8		\$12.20
16382	PAYSANDU	03/08/1963	Active		35	2	0	2	6.06%	28		0		New	T,M	0		\$183.00
35186	RINCON DE LA BOLSA	03/10/1978	Active		14	0	0	0	0.00%	15		0		New	T,M	1		\$61.00
16387	RODRIGUEZ	06/18/1965	Active		16	0	0	0	0.00%	20		0		New	S,M	1		\$61.00
16388	ROSARIO	06/19/1962	Active		23	0	0	0	0.00%	25		0		New		0		\$18.30
40131	SALTO AYUI	06/28/1981	Active		26	0	1	-1	-3.70%	28	28	0		New		1		\$256.20
16390	SALTO CENTRO	03/20/1958	Active		37	0	1	-1	-2.63%	29	18	0		New		0		\$244.00
53580	SALTO LOS AZAHARES	08/11/1992	Active		17	0	1	-1	-5.56%	17	0	1		Same	М	1		\$25.62
16391	SAN JOSE DE MAYO	12/01/1962	Active		17	0	0	0	0.00%	19		0		Same	S,T	0		\$130.54
16396	TARARIRAS	01/26/1973	Active		28	0	0	0	0.00%	27		0		New	P,T,M	0		\$97.60
16400	VALDENSE	08/25/1963	Active		20	0	0	0	0.00%	19		0		New	Т	14		\$151.28
16402	YOUNG	06/01/1963	Active		19	0	0	0	0.00%	19		38		Same		N/R		\$48.80

Clubs Cancelled Previous Fiscal Year - Clubs Cancelled within last 12 months may be reinstated

Club Club Number Name	Charter Current Date Status*	Cancellation Date
16365 BELLA UNION	06/19/1963 Cancelled(8)	03/31/2011
56044 DELTA EL TIGRE	08/19/1994 Cancelled(8)	11/30/2010



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FRINATION						Sta	tus			N	Member	ship					Reports	3		Finance	LCIF
Club Number	Club Name			arter Oate	Curr Statu	Time ent Qu	lumber of es on Status uo within 2 years		YTD Members Added		YTD s Net ( l Growth	Growth%	Count 12	Avg. length or service for dropped members	Months Since Last MMR ***	Yrs. Sind Last Officer Repor	r President	No Active Email **	Months Since La Activity Report *	st Account	Donations for current Fiscal Year
								If below 15 members appears in red				If net los is greate than 20% appears in red	er 6 8		If no repo in 3 months appears i red	more the	nan d ear d s in	Notes the officers that do not have an active Email	t in 12 e months		
16345 MO				15/1956 29/1965			,	03/29/20 04/29/20							•						
Current Y1 Total Ne Clubs Clu Count Co	ew Cance ubs Club	lled Net s Club	Current Total Members Count		YTD		Net (	Member Count 12 Months Ago	Avera Memb Cour Per Cl	er with nt	of Clubs less that 20 nembers	n MMR in	% N Offic Repor s 12 Mor	er with t in balanc	of C e i	lubs n i	Status Quo Clubs n Financial Suspension				ncelled for on-Financial
43	0 0	0	902	3	20	-17	-1.85%	875	21	I	51%	7	% 0º	<b>/</b> 6 2%		0	0%	0	0	0	0%

<sup>\* -</sup> Cancellation Reasons: 1-Objectives/conduct, 2-Non-active club, 5-Non-existing club, 6-Disbanding, 7-Merger, 8-Financial Suspension, 9-District/Multiple District Dues.

<sup>\*\* -</sup> Abbreviation: P-President, S-Secretary, T-Treasurer, M-Member Chairperson.

<sup>\*\*\*-</sup> Abbreviation: N/R - Not reported through the WMMR. Reports submitted using other methods are not reflected.



# Club Health Assessment for District J 2 through August 2011

AVTERN	ATIONAL			Status			N	lember	ship					Reports	S		Finance	LCIF
Club Numbe	Club r Name	Charter Date	Current Status *		tus Current		YTD s Members Dropped		Net C Growth% I	ount 12	Avg. length of service for dropped members	Months Since Last MMR ***		President Rotation		Months Since Last Activity Report ***	Account Balance	Donations for current Fiscal Year
					If belo 15 membe appear in rec	rs ·s			If net loss is greater than 20% appears in red			If no reportin 3 months appears in red	more that	an Ir	Notes the officers that do not have an active Email	in 12 months		
Clubs	more than two years of	ld																
56813	CIUDAD DE CANELONES	04/07/1995	Active		18	0	0	0	0.00%	18		1		New	Т	4		\$61.00
76098	CIUDAD DE PASO DE LOS TOROS	10/07/2003	Active		18	0	0	0	0.00%	17		4		New	S	62		\$197.64
16370	DURAZNO	04/14/1959	Active		36	0	0	0	0.00%	34		0		Same	Т	N/R	90+ Days	\$158.60
61885	DURAZNO SIGLO XXI	05/07/1999	Active		29	0	5	-5	-14.71%	34	5	1		New	М	26		\$109.80
16320	FLORIDA	12/09/1965	Active		29	0	0	0	0.00%	29		0		New	S	0		\$122.00
45693	FRAY MARCOS	01/20/1986	Active		23	0	0	0	0.00%	23		0		New	Т	0		\$183.00
62066	JUANICO	06/10/1999	Active		10	0	0	0	0.00%	10		0		New	Т	N/R		\$12.20
16323	LA PAZ	05/07/1965	Active		26	1	0	1	4.00%	27		0		New	М	0		\$148.80
16324	LAS PIEDRAS	12/30/1961	Active		39	3	0	3	8.33%	42		0		New	Т	0	90+ Days	\$122.00
28042	MONTEVIDEO BARRIO SUR PALERMO	02/18/1974	Active		23	0	0	0	0.00%	20		0		New		16	90+ Days	\$31.72
16333	MONTEVIDEO BRAZO ORIE	11/11/1971	Active		11	0	0	0	0.00%	11		0		Same	P,M	0		\$30.50
16335	MONTEVIDEO COLON	12/07/1966	Active		21	0	0	0	0.00%	23		6		New	М	3	90+ Days	\$82.70
16338	MONTEVIDEO CORDON	10/01/1969	Active	1	6	0	0	0	0.00%	10		4		New	Р	25		\$12.20
43882	MONTEVIDEO DR PEDRO P BERRO	05/11/1984	Active		11	0	1	-1	-8.33%	9	1	0		New		1		\$19.52
56775	MONTEVIDEO JUAN MANUEL BLANES	04/07/1995	Active		10	0	0	0	0.00%	10		5	1	None		N/R		\$12.20
29290	MONTEVIDEO MOLINAS DE RAFFO	05/08/1974	Active		21	0	0	0	0.00%	22		0		Same	P,S,M	1		
56705	MONTEVIDEO NUEVA ERA	03/24/1995	Active		11	0	0	0	0.00%	11		0		Same	Р	41		
16346	MONTEVIDEO PARQUE RODO	04/14/1967	Active		12	0	0	0	0.00%	14		3		New	T	3		\$6.10
32490	MONTEVIDEO PENAROL VIEJO	06/28/1976	Active		24	3	0	3	14.29%	21		0		Same		6		\$36.60
16348	MONTEVIDEO POCITOS	06/12/1956	Active		24	0	0	0	0.00%	29		0		Same	Т	2		\$25.62
29410	MONTEVIDEO PUNTA CARRETA	05/29/1974	Active		32	1	0	1	3.23%	32		0		New		1		\$97.60
106062	MONTEVIDEO RESIDENTES DEL INTERIOR	08/11/2009	Active		0	0	22	-22 -	100.00%	22	2	1	1	None		N/A		
16352	MONTEVIDEO SAYAGO	11/15/1965	Active		18	3	0	3	20.00%	17		0		New	Т	22		\$362.00



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AVTERNA	TIONAL		S	tatus			Me	embers	ship					Reports	5		Finance	LCIF
Club Number	Club Name	Charter Date		Number of imes on Status Quo within 2 years		YTD Members M Added I	YTD Members Dropped G	YTD Net G		ount 12	vg. length of service for dropped members	Months Since Last MMR ***		President Rotation	No Active Email **	Months Since Las Activity Report **	Account	Donations for current Fiscal Year
					If below 15 members appears in red			is th	f net loss s greater nan 20% appears in red			If no repor in 3 months appears ir red	more that	ın d	Notes the officers that do not have an active Email	t in 12 months		
	MONTEVIDEO TERESA D	DE 10/19/1998	Active		7	0	0	0	0.00%	10		0		Same		0		\$30.50
30010	MONTEVIDEO TOLEDO	12/10/1974	Active		12	0	0	0	0.00%	13		3	1	None		N/A		\$12.20
	PROGRESO	01/24/1975	Active		19	0	0	0	0.00%	18		0		New	P,T	27		\$36.60
16385	RIVERA CHICO	05/24/1963	Active		43	1	0	1	2.38%	42		0		Same		0		\$183.00
16386	RIVERA LIVRAMENTO	07/01/1956	Active		60	0	0	0	0.00%	58		3		New	М	4	90+ Days	\$244.00
	RIVERA ZONA ESTE-INTEGRACION	09/17/1996	Active		38	1	0	1	2.70%	38		1		New	Т	1		\$122.00
32618	SAN ANTONIO	07/21/1976	Active		17	0	0	0	0.00%	15		0		Same	M	4		\$24.40
16392	SAN GREGORIO	04/05/1970	Active		25	0	0	0	0.00%	21		0		New	T	0		\$109.80
16361	SANTA LUCIA	10/07/1962	Active		20	0	0	0	0.00%	20		0		New		N/R	90+ Days	\$122.00
16362	SARANDI GRANDE	12/02/1969	Active		27	0	0	0	0.00%	28		2		New	T,M	3	İ	\$87.84
16394	TACUAREMBO	11/22/1957	Active		41	1	0	1	2.50%	41		0		New		0		\$988.00
61347	TALA	12/15/1998	Active		21	0	0	0	0.00%	19		0		New	М	3		\$122.00
16398	TRANQUERAS	12/01/1963	Active		21	0	0	0	0.00%	20		1		New		11		\$244.00
16399	TRINIDAD	11/15/1962	Active		19	0	0	0	0.00%	23		0		Same	T	3		\$427.00
Current Total Clubs Count	New Cancelled Net Clubs Clubs Clubs	Current Total Wembers YTD Y Count Add Di		Net C Growth	Member Count 12 Months Ago	Averag Membe Count Per Clu	er with le	Clubs ss than 20 mbers 3	% No MMR in 3 Months	% No Officer Report i 12 Month	with n balance	of Cl	ubs in	Status Quo Clubs Financial spension	Number of Cancelled Clubs	Cancelled Club	Members % Lost Ca Due to No Cancellation	ncelled for n-Financial
37	0 0 0	822 14	28 -14	-1.67%	851	22		43%	19%	8%	16%		0	0%	0	0	0	0%

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Club Numbe	Club r Name	Charter Date		Number of Times on Status Quo within 2 years	Current Member Count	YTD Members Added	YTD Members Dropped			Count 12	Avg. length of service for dropped members	Months Since Last MMR ***		Presiden Rotation		Months Since Last Activity Report ***	Account Balance	Donations for current Fiscal Year
					If below 15 members appears in red			i t	If net lossis greate than 20% appears in red	r		If no repor in 3 months appears ir red	more that	r	Notes the officers that do not have an active Email	in 12 months		
Clubs	less than two years old	I																
	MONTEVIDEO NUEVO BUCEO	12/09/2009	Active	1	12	0	0	0	0.00%	16		0		New	Т	0		\$104.82
Clubs	more than two years ol	d																
16311	ATLANTIDA	07/15/1965	Active		15	0	0	0	0.00%	19		2		Same	S,M	N/R		\$73.20
16315	CANELONES SAUCE	02/17/1972	Active		39	0	0	0	0.00%	40		0		New		21		\$122.00
16317	CASTILLOS	11/13/1965	Active		20	0	2	-2	-9.09%	19	9	0		Same		0		\$36.60
16318	CHUY	06/27/1965	Active	1	17	1	0	1	6.25%	20		0		New	T,M	0		\$48.80
16319	EL PINAR	03/29/1973	Active		13	0	0	0	0.00%	12		1		Same	T,M	23		\$39.04
34017	FRAILE MUERTO	06/13/1977	Active		20	3	0	3	17.65%	17		0		New	М	0		\$103.70
16321	JOSE PEDRO VARELA	09/22/1967	Active		18	1	0	1	5.88%	16		0		New	P,M	1		\$12.20
16322	LA FLORESTA COSTA AZU	01/18/1972	Active		27	0	0	0	0.00%	27		0		New	T,M	N/R		\$251.32
16325	LASCANO	02/20/1965	Active		46	0	0	0	0.00%	39		0		New	P,M	38		\$290.40
33698	LOMAS DE SOLYMAR	04/25/1977	Active		19	0	0	0	0.00%	17		0		New	М	0		\$61.00
16327	MALDONADO	08/01/1964	Active		30	10	0	10	50.00%	19		0		New	М	0		\$73.20
	MALDONADO & SAN FERNANDO L C	02/23/1993	Status C	Quo 1	7	0	0	0	0.00%	9		8	1	None		N/A		
	MELO CERRO LARGO	05/10/1957	Active		15	0	0	0	0.00%	18		3		New	Р	50		\$48.80
16328	MINAS	12/14/1960	Active		11	0	0	0	0.00%	15		2		New	P,S	3		\$30.50
16332	MONTEVIDEO ALFA	12/15/1962	Active		19	0	0	0	0.00%	19		0		Same		0		\$30.50
	MONTEVIDEO B ITAL-PU DE RIELES	09/23/1975	Active		20	1	0	1	5.26%	22		1		New	Р	2		\$122.00
	MONTEVIDEO BUCEO	06/13/1963	Active		18	0	0	0	0.00%	20		0		New	М	0		\$73.20
	MONTEVIDEO INDEPENDENCIA	04/07/1993	Active		24	0	0	0	0.00%	23		0		New		N/R		\$48.80
16343	MONTEVIDEO MALVIN	12/17/1963	Active		13	0	1	-1	-7.14%	15	6	0		New	М	2		\$36.60
	MONTEVIDEO PIEDRAS BLANCAS	04/23/1974	Active		18	0	0	0	0.00%	18		0		New		3		\$73.20
16350	MONTEVIDEO PUNTA GORDA	06/23/1967	Active		16	0	0	0	0.00%	18		0		New		73		\$328.06
16353	MONTEVIDEO UNION	09/15/1956	Active		10	0	0	0	0.00%	11		0		New	Р	35		\$12.20



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					If below 15 members appears in red			i ti	f net los s greate han 20% appears in red	r		If no repor in 3 months appears ir red	more that	r (	officers that do not have			
62929 PAI	N DE AZUCAR	03/17/2000	Active		16	0	0	0	0.00%	16		2		New	S,T,M	3		\$36.60
16354 PAI	NDO	12/18/1962	Active		28	1	0	1	3.70%	29		0		New		62		\$36.60
16355 PAI	RQUE DEL PLATA	09/17/1965	Active		18	0	0	0	0.00%	19		0		Same	М	14		\$48.80
32804 PIN	IAMAR	10/14/1976	Active		23	0	0	0	0.00%	25		0		New	M	N/R		\$91.50
16356 PIR	RIAPOLIS	09/24/1965	Active		10	0	0	0	0.00%	12		3		New	P,M	9		\$12.20
47556 PUI	EBLO ISIDORO NOBLIA	06/25/1987	Active		22	0	0	0	0.00%	21		0		New	P,S	2		\$12.20
16357 PUI	NTA DEL ESTE	12/19/1963	Active		34	0	2	-2	-5.56%	37	2	0		New		14		\$195.20
16358 RO	CHA	05/12/1965	Active		37	2	0	2	5.71%	34		0		New	М	14		\$97.60
35958 SAI	N BAUTISTA	07/05/1978	Active		13	0	0	0	0.00%	14		0		New	P,T,M	9		
16359 SAI	N CARLOS	10/14/1965	Active		15	0	0	0	0.00%	12		2		New		N/R		\$48.80
34455 SAI	N JOSE DE CARRASCO	09/26/1977	Active		12	0	0	0	0.00%	13		0		New	Т	5		\$36.60
30011 SAI	N RAMON	12/10/1974	Active		14	1	1	0	0.00%	13	0	0		Same	М	0		\$91.50
	NTA CLARA DE OLIMAR E Y TR	05/25/1994	Active		21	0	0	0	0.00%	22		2		New	T,M	12		\$36.60
33095 SH	ANGRILA	12/08/1976	Active		23	0	0	0	0.00%	23		0		New		19		\$92.72
16363 TRI	EINTA Y TRES	06/28/1959	Active		37	0	4	-4	-9.76%	38	5	0		New		9		\$494.94
88807 TUI	PAMBAE	06/28/2005	Active		9	0	0	0	0.00%	11		2		Same		9		\$18.30

### Clubs Cancelled Previous Fiscal Year - Clubs Cancelled within last 12 months may be reinstated

Club Number	Club Name			arter Oate		rrent atus*		Cancellation Date	1										
	JUAN ANTO	NIO	06/0	06/1994	1 Cai	ncelled(	6)	06/30/2011											
36129 PAR	RQUE ROOSE	VELT L	C 10/3	80/1978	3 Cai	ncelled(	6)	07/29/2010											
Current YTI Total Nev Clubs Clul Count Cou	w Cancelled bs Clubs	Net Club	Current Total Members Count			YTD Net Growth	YTD Net Growth %	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less thar 20 members	n MMR in	Officer Report in	% of Clubs with balance 90+ days	Number of Clubs in Status Quo	% Status Quo Clubs in Financial Suspension		Cancelled Club	Lost Due to	% of Clubs Cancelled for Non-Financial n Reasons
39	0 0	0	779	20	10	10	1.30%	788	20	59%	8%	3%	0%	1	0%	0	0	0	0%



## Club Health Assessment for District J 3 through August 2011

PRNATION		_	Status			M	lembe	rship					Reports	3		Finance	LCIF
Club Number	Club Name	Charter Date	Number of Times on Status Quo within 2 years			YTD Members Dropped			Count 12	Avg. length of service for dropped members	Since		President Rotation	No Active Email **	Months Since Last Activity Report ***	Account Balance	Donations for current Fiscal Year
				If below 15 members appears in red	<b>S</b>			If net lo is great than 20 appea in red	ter % rs		If no repor in 3 months appears ir red	more that	an d	officers that do not have			

<sup>\* -</sup> Cancellation Reasons: 1-Objectives/conduct, 2-Non-active club, 5-Non-existing club, 6-Disbanding, 7-Merger, 8-Financial Suspension, 9-District/Multiple District Dues.

<sup>\*\* -</sup> Abbreviation: P-President, S-Secretary, T-Treasurer, M-Member Chairperson.

<sup>\*\*\*-</sup> Abbreviation: N/R - Not reported through the WMMR. Reports submitted using other methods are not reflected.